NEW HAMPSHIRE LIQUOR COMMISSION

RFQ/RFP #2025-08-A

DEVELOPER/OPERATOR FOR

HAMPTON I-95 SERVICE AREAS

November 5, 2026

NOTICE OF FINAL SCORES

In accordance with RSA 21-G:37, III, the New Hampshire Liquor Commission ("NHLC") announces the final results of the Selection Committee's scores for RFQ/RFP #2025-08-A.

Request for Qualifications

Anagnost Global Hampton 95 Operator LLC	78
Seacoast Welcome Center LLC	Disqualified

Request for Proposals

Anagnost Global Hampton 95 Operator LLC	93

The Selection Committee was comprised of the following individuals:

- Joseph W. Mollica, NHLC Chairman
- Lucy Lange, Commissioner of the Dept. of Business & Economic Affairs
- Steven R. Lavoie, Assistant Commissioner, Dept. of Safety
- Cooley A. Arroyo, Chief Compliance Officer, N.H. Lottery Commission
- Nickie Hunter, P.E., Assistant Director of Project Development, Dept. of Transportation

The Selection Committee for this project convened several times over the course of months for the purpose of evaluating the submissions in accordance with the criteria set forth in the RFQ/RFP. Their review was aided by retained financial and transportation experts, BerryDunn and HNTB. The Selection Committee acted unanimously with respect to determinations on each bidders' qualifications and the

final scores. Subsequently, the NHLC adopted each recommendation made by the Selection Committee.

The NHLC has selected Anagnost Global Hampton 95 Operator LLC as the Developer/Operator for the Hampton I-95 Service Areas and anticipates submitting an executed Ground Lease to the Department of Administrative Services and the Governor and Executive Council in accordance with the law.

Please note that all further inquiries or communications should be directed to NHLC.RFP.Hampton@liquor.nh.gov.